



BARBARA J. DUGANIER

Director, Noble Energy, Texas Pacific Land Corporation, MRC Global, West Monroe Partners, and NACD Texas TriCities Chapter

Ms. Duganier is a member of the Board of Directors of three publicly-traded companies and two private companies; MRC Global (NYSE: MRC) is the leading global distributor of pipe, valve and fitting products and services to energy and industrial markets where Ms. Duganier chairs the Audit Committee and is a member of the Governance Committee; Noble Energy (NASDAQ: NBL), an independent oil and gas exploration and production company where she is a member of the Audit Committee and the Corporate Governance and Nominating Committee; Texas Pacific Land Corporation (NYSE: TPL), one of the largest landowners in Texas where she is a member of the Audit Committee; West Monroe Partners, a privately-held national business and technology consulting firm where she is the Lead Independent Director and chairs the Nominating and Governance Committee; and McDermott International, a privately-held multi-national engineering, procurement, construction and installation company where she chairs the Audit Committee.

Ms. Duganier is a former director of two previously publicly-traded companies that were sold during her board tenures; HCC Insurance Holdings (NYSE: HCC), an international specialty insurance group sold to Tokio Marine Holdings and Buckeye Partners (NYSE: BPL), an operator of a diversified network of integrated assets providing midstream energy logistics solutions sold to IFM Global Infrastructure Fund, a private company. Ms. Duganier previously chaired the Audit Committee of Buckeye Partners. She is a National Association of Corporate Directors (NACD) Leadership Fellow and received the CERT Certificate in Cybersecurity Oversight, issued by Carnegie Mellon University. She is a licensed Certified Public Accountant.

Barbara's most recent corporate experience was with Accenture. Between 2004 and 2013, she was a senior leader with Accenture's Outsourcing business, which accounted for ~50% of corporate revenues, and of the Resources Operating Group serving energy, chemicals, utilities and mining companies. Her executive roles included Chief Strategy Officer and Global Growth and Offering Development Lead, amongst others.

Her most tenured corporate experience was with Arthur Andersen, where for 23 years (1979-2002), Barbara served in C-suite and increasingly responsible business leadership roles. She was in audit for a decade and financial consulting for over a decade. Barbara served as Andersen's Global CFO during the challenging last two years of the company's history. She was chosen Global CFO after being one of eight finalists in an intensive Global CEO selection process. Prior, she was Partner-in-Charge (P&L) of the Southwest Region Business Consulting Practice and earlier still, was Partner-in-Charge of the US Strategy, Finance and Economic Consulting Business. Barbara was selected for firm-wide leadership roles on major committees, including the Nominating Committee (Board selection), US Executive Council, and Chairman's Advisory Council (selected to serve by the

CEO), where she was Vice-Chair. Between Andersen and Accenture, Barbara led Duke Energy North America's Finance Transformation Program, as an independent consultant reporting to the CEO.

Barbara completed IMD's Leadership Program in 2008, received her CPA in Texas in 1981 and earned her BBA in Accounting in 1979 from John Carroll University, where she serves on the Board of Directors. She is the Chairman of the Board of Directors of NACD Texas TriCities, having served previously as its President. She is a frequent lecturer and panelist on leadership and governance topics.